

Public Document Pack

Blackpool Council

3 September 2021

To: Councillors Benson, Brookes, Campbell, Farrell, Hobson, Hugo, Smith, Taylor and L Williams

The above members are requested to attend the:

EXECUTIVE

Monday, 13 September 2021 at 6.00 pm
in the Council Chamber, Town Hall, Blackpool

A G E N D A

1 DECLARATIONS OF INTEREST

Members are asked to declare any interests in the items under consideration and in doing so state:

(1) the type of interest concerned either a

- (a) personal interest
- (b) prejudicial interest
- (c) disclosable pecuniary interest (DPI)

and

(2) the nature of the interest concerned

If any member requires advice on declarations of interests, they are advised to contact the Head of Democratic Governance in advance of the meeting.

2 CARE LEAVER COVENANT (Pages 1 - 16)

To seek support from the Executive for the Council and its wholly-owned companies to join the Care Leaver Covenant.

3 REPLACEMENT OF THE CORE CCTV SYSTEM, THE PURCHASE OF A CCTV MOBILE UNIT AND RELOCATION OF THE CONTROL ROOM (Pages 17 - 32)

To consider the replacement of Blackpool's core CCTV system, the purchase of a CCTV

Mobile Unit and the relocation of the CCTV control room to the Municipal Buildings.

4 INVESTMENT IN THE TOWN CENTRE- ADELAIDE STREET (Pages 33 - 46)

To consider the development of a new town centre health centre off Adelaide Street, Blackpool.

5 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2021/22 (Pages 47 - 52)

To report the level of spending and exposure against the Council's Revenue budgets and reserves and balances for the first 3 months to 30 June 2021.

Venue information:

First floor meeting room (lift available), accessible toilets (ground floor), no-smoking building.

Other information:

For queries regarding this agenda please contact Lennox Beattie, Executive and Regulatory Manager, Tel: (01253) 477157, e-mail lennox.beattie@blackpool.gov.uk

Copies of agendas and minutes of Council and committee meetings are available on the Council's website at www.blackpool.gov.uk.

Report to:	EXECUTIVE
Relevant Officer:	Sara McCartan, Head of Adolescent Service
Relevant Cabinet Member:	Councillor Jim Hobson Cabinet Member for Children's Social Care and Schools
Date of Meeting:	13 September 2021

CARE LEAVER COVENANT

1.0 Purpose of the report:

1.1 The purpose of this report is to seek support from the Executive for the Council and its wholly-owned companies to join the Care Leaver Covenant.

2.0 Recommendation:

- 2.1 That the Council joins the Care Leaver Covenant to further enhance its current offer to Our Children and Young People.
- 2.2 That the Executive recommends that all the Council's wholly-owned companies should actively consider signing up to the Care Leavers Covenant. It therefore requests the Company Secretary to liaise with each company's Managing Director and Board Chairman with a view to submitting a report to the next board meeting to join the Care Leaver covenant.

3.0 Reasons for recommendation:

- 3.1 Joining the Care Leaver Covenant would enhance Blackpool's current Offer (Appendix 2a) to our 251 care leavers which already includes support for our young people with care experience such as the Passport to our Leisure service, 'Jobs in the Family Firm' and Council Tax discounts. The recommendation to wholly-owned companies will ensure that they also consider enhancing their offer to care leavers.
- 3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No
- 3.3 Is the recommendation in accordance with the Council's approved budget? Yes

4.0 Other alternative options to be considered:

4.1 To not join Care Leaver Covenant which would not improve Blackpool's current offer to care leavers.

5.0 Council priority:

5.1 The relevant Council priority is "Communities: Creating stronger communities and increasing resilience".

6.0 Background information

6.1 Information about the Covenant can be viewed on the website – www.my covenant.org.uk

6.2 The Care Leaver Covenant is a government initiative borne out of Keep on Caring¹, the care leaver strategy. It seeks to create practical, specific offers, by organisations in the public, private and voluntary sectors, to support care leavers aged 16-25 in living independently. It was developed through a process of listening to the voices of care-experienced individuals in various forums.

6.3 Spectra First² is contracted to manage the Covenant by linking care leavers to the offers which include: discounts, financial support, exemptions, personal development, workshops, training, work experience, apprenticeships and internships. This is achieved through supporting organisations in signing the Covenant, and raising the awareness of local authorities and voluntary sector organisations working with care leavers. The existing contract for the Care Leaver.

6.4 The 'mission' of the Covenant is to promote five key outcomes, in order that our care experienced young people:

- are better prepared to live independently;
- have improved access to employment, education and training;
- experience stability in their lives and feel safe and secure;
- have improved access to health support;
- achieve financial stability.

There is also an overarching ambition at the heart of the Covenant: namely, for society – civic, civil and business – to be the lifelong 'universal family' to those who have not enjoyed the love and support that comes from having devoted birth parents to fall back on.

¹ Keep on caring: supporting young people from care to independence, Government policy paper, published 7 July 2016 – www.gov.uk/government/publications/keep-on-caringsupporting-young-people-from-care-to-independence

² Spectra First Limited is a private limited company, based in Wolverhampton, that was chosen by the Department for Education (by competitive tender) as the delivery partner for the Care Leaver Covenant.

The Department for Education has set out five underpinning objectives which set out a vision for the Care Leaver Covenant:

- Care leavers aged 16-25 across England have access to a wide range of support and opportunities through the Covenant, wherever they live, to help them achieve the five outcomes.
- Local authorities and care leavers know and understand about the Covenant and what support care leavers can get from signatories.
- Personal Advisers, Independent Fostering Agencies, charities, and others working with care leavers and those about to become care leavers have the information they need about Covenant offers to help care leavers take advantage of the support offered.
- A wide range of businesses and charities across England sign up to make offers of support to care leavers that help them achieve the five outcomes.
- The Care Leaver Covenant is a recognised and valued brand, and the accepted framework, for designing and delivering exceptional interventions that enable care leavers to make a successful transition into independent living.

6.3 The Covenant is not just a Department for Education initiative. In an example of cross-departmental collaboration, the Department for Work and Pensions, the Ministry of Justice and the Ministry of Housing, Communities and Local Government are also involved. These departments have all signed the Care Leaver Covenant and reviewed their current policy and practices with a view to making them more 'care-leaver friendly', and impacting positively on one, or more, of the five key outcomes.

6.4 Does the information submitted include any exempt information? No

7.0 List of Appendices:

7.1 Appendix 2a: Blackpool's current offer to care leavers.

8.0 Financial considerations:

8.1 There is no financial cost to joining the Care Leaver Covenant.

9.0 Legal considerations:

9.1 Local authorities have a legal obligation to support care leavers. Under the Children and Social Work Act 2017, they are required to publish a 'local offer' setting out what services are available in their area to support care leavers. Under the Government's principles for corporate parenting all departments in local authorities are asked to recognise their role as corporate parents, and to look at the support and services they provide for care leavers. Joining the Care Leaver Covenant will enhance the Council's current Offer.

10.0 Risk management considerations:

10.1 None.

11.0 Equalities considerations:

11.1 Joining the Care Leaver Covenant will enhance opportunities for our young people with Care Experience including our young people who live outside of Blackpool.

12.0 Sustainability, climate change and environmental considerations:

12.1 None.

13.0 Internal/external consultation undertaken:

13.1 Feedback for our care experience young people and their Forms JustUz and JustUz Extra are regularly consulted on regarding our Offer and feedback is shared with the Corporate Parenting Panel.

14.0 Background papers:

14.1 None.

15.0 Key decision information:

15.1 Is this a key decision? No

15.2 If so, Forward Plan reference number:

15.3 If a key decision, is the decision required in less than five days? No

15.4 If **yes**, please describe the reason for urgency:

16.0 Call-in information:

16.1 Are there any grounds for urgency, which would cause this decision to be exempt from the call-in process? No

16.2 If **yes**, please give reason:

TO BE COMPLETED BY THE HEAD OF DEMOCRATIC GOVERNANCE

17.0 Scrutiny Committee Chairman (where appropriate):

Date informed:

Date approved:

18.0 Declarations of interest (if applicable):

18.1

19.0 Executive decision:

19.1

20.0 Date of Decision:

20.1

21.0 Reason(s) for decision:

21.1

22.0 Date Decision published:

22.1

23.0 Executive Members in attendance:

23.1

24.0 Call-in:

24.1

25.0 Notes:

25.1

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OUR OFFER TO YOU



INTRODUCTION

Moving out of your home and into your own place can be scary. Don't worry though, we have lots in place to help you!!!

This booklet will help you to understand what support there is and who to go to for help and advice. We will continue to listen to you so we make sure that we are giving you the right support and can find out what else you might need.

To be able to get the support set out in this leaflet, you must have been in care for:

- At least 13 weeks between the ages of 14 and 16 (including your 16th birthday) or,
- 13 weeks after your 16th birthday

If you are not sure whether you qualify for support, ask your Personal Advisor. You can get in touch with your PA by calling **01253 754 840**

This leaflet is also available at: www.justuzblackpool.com

THIS IS ABOUT ME

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My Personal Advisor is:	
I can contact them on:	
Office Number:	
Mobile:	
Email:	

There is always a Duty PA who can help just ask!

We want to make sure that you:

1. Are Happy
2. Do well at school
3. Are Healthy
4. Have help to get a job
5. Feel Safe
6. Have a voice and are listened to

To help you to achieve these things we have made 8 promises to you!

Promise One

We will always listen to you and will make sure we understand what it is you want to happen.

Promise Two

We will make sure you know who is there to help and support you and how to contact them.

Promise Three

We will be ambitious for you and help you to achieve

Promise Four

We will care about you and support you to be happy and healthy

Promise Five

We will help you to prepare for adulthood and living independently

Promise Six

We will do everything we can to keep you safe, help you to make a happy home, have good relationships and be successful in the future

Promise Seven

Your Hopes, Dreams and Aspirations

Promise Eight

This Offer

YOUR PERSONAL ADVISOR

When you turn 15 ½ you will meet your Personal Advisor. They will work with you and your social worker to make a plan with you. The plan will look at your needs, views, future goals and what support you may need. This is your plan and therefore it is important that you have your say about what you want in the plan.

They will visit you at home and make sure that they keep in touch with you as often as you want on a regular basis but at least once every three months. They are there to help you with all parts of your life and if you want/need to see them more frequently then let them know. You can contact them whenever you want! We want to know about you and all the great things you are doing.

Your Personal Advisor will support you up until your 25th birthday should you want this. This will be discussed when you are due to turn 21 and a decision about the level of support will be made. This will be done with you so that you can give your views.

We know that you may need extra help if you:

- Have any additional needs
- Are a parent
- Having a difficult time in your personal life
- Are in or due to leave custody or you have contact with the Criminal Justice System
- You are an unaccompanied Asylum Seeking Child and your immigration status is unclear.

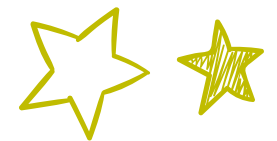
We will not change your PA unless we have to. We will talk to you. All information in this booklet applies no matter where in the country you live.

YOUR RIGHTS

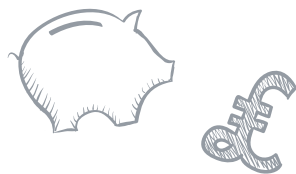
You have a right to be involved in all decisions we make about the care we give you, you have a right to get support from an independent advocate. If you have any questions or issues in relation to the decisions that are made they you can ask for an Advocate. This is a person who will help you to say what you want to make sure your voice is heard.



For more information about your rights and how you can access support please see the Other Support for You Booklet that comes as part of the Leaving Care Pack.



YOUR HOME



There are various options for you when thinking about your home.

STAYING PUT

You could remain with your old Foster Carer and this will become a Staying Put Arrangement. This will be discussed with you and your Foster Carer to see if it is possible. You will have to pay rent and an amount towards bills. This lasts until you are 21 or longer if you are in Higher Education – Make sure you discuss this option with your Social Worker and Personal Advisor.

LIVING ON YOUR OWN

You can also have your own home if you feel ready, but there is no rush – there is plenty of time for you to live on your own. Your PA will support you to find some where you like, support with finances and help you to make it your own.

You will need to: Tick when you have completed them...

Attend tenancy training <input type="checkbox"/>	Worked on budgeting <input type="checkbox"/>	Set up & pay bills <input type="checkbox"/>
Set up & pay Council Tax <input type="checkbox"/>	Read & Sign your Tenancy Agreement <input type="checkbox"/>	Have an email address <input type="checkbox"/>

There is a additional help if you need it. This could be:

- Short term emergency support
- Help to become established or maintain independence in th community

ASK YOUR PA FOR MORE INFORMATION

Your Personal Advisor will offer you lots of help and support to make sure that these things are in place for you...BUT there are some things that you will need to remember to do.

These are:

- Keep in touch with your personal advisor to work your plan for independence
- Work with the Housing Services that are there to support you
- Attend any appointments with the Job Center and make sure you are on time.
- Stick to your tenancy agreement- There is a dedicated worker for Care Leavers at the Job Center. We also have Employment Advisors to support you.
- Most importantly – **TALK TO US, don't struggle alone!**

FOR INFORMATION ABOUT FINANCIAL HELP THAT YOU MIGHT BE ENTITLED TO CHECK THE MONEY MATTERS AND ISA INFORMATION GUIDE



YOUR ETE



Education, Training and Employment

There is a lot of support on offer to help you to find work or access training or a course you would like to complete.

If you need help with **reading and writing** then there is support you can get – just ask your Personal Advisor.

If you are going to **college** then there is some money available to help you get everything that you need i.e. books

Your Personal Advisor will help you to apply for the **16-19 Bursary** money which is given to you by colleges.

The council is committed to making sure that you are guaranteed an interview for any apprenticeships that they have where you meet the criteria in the job description. Your Personal Advisor will help you to apply for the **£1000 Bursary** if you are in an apprenticeship.

You are able to complete ipool training. This is online council training that all staff employed by the council complete.

You will have a **Greater Jobs** account and profile so that you can look at and apply for jobs. Your Personal Advisor will help you to fill out application forms and write a supporting letter.

You will be supported to write a **C.V.** so that you can apply for work in the town.

We will also make sure that you have help to pay for your journey to and from school, college or **job interviews**.

If you want to go to **University** then we will help you to apply. There is also money to support you whilst you are there. Your Personal Advisor will be able to tell you all about this.

We are proud of you and want to support you with education, applications and interviews.

YOUR HEALTH AND WELLBEING

There are lots of things that we can do to make sure that you are fit and healthy both in body and mind. We want to make sure that you are able to get the help that you need when you want or need it.

There is also help available with prescription costs. There is a criteria though. Speak to your PA for more information.

There is also support with eye tests, glasses and dental treatment if you need it.

We also have specialist sexual health and substance misuse workers who can help with contraception, STIs, drug and alcohol use. You can refer yourself or ask your PA to refer you.

Blackpool wants all children and young people to be healthy, therefore you have access to a **Passport to Leisure Card**. This will allow you to get free or reduced priced access to activities at any of the Blackpool Leisure Centres.

Want to exercise, socialise and give the PAs a run for their money? Come and play football and badminton with us at Blackpool Sports Centre – Your PA will give you all the details.

If you are struggling with your **mental health** then there is lots of support available. Remember we are here to help and support you, please just ask for help...**don't bottle it up**.



BEING OR BECOMING A PARENT

Expecting a baby? Already have children? We are here for you whenever you need us. Being and becoming a parent can be exciting, worrying and scary all at the same time!

There are lots of activities in our Family HUBs that you can attend before your baby arrives and if you already have children. Ask your PA to make sure that you are registered and able to access these. From Baby Steps, the Well Baby Clinic, Stay and Play and Messy Play the Family HUBs have lots on offer for you and your children. Your Midwife will also be able to support you so just ask.

Some of the things that we do to support are:

Help you to claim the Health Start Vouchers: With Healthy Start, you get free vouchers every week to spend on milk, fresh, frozen, and tinned fruit and vegetables, fresh, dried, and tinned pulses, and infant formula milk. You can also get free vitamins.

You qualify for Healthy Start if you're at least 10 weeks pregnant or have a child under four years old and you or your family get:

- Income Support
- Income-based Jobseeker's Allowance
- Income-related Employment and Support Allowance *
- Child Tax Credit with a family income of £16,190 or less per year
- Pension Credit; or
- Universal Credit with no earned income or total earned income of £408 or less per month for the family. (To find this refer to your Universal Credit award notice in the section "your take home pay for this month".)
- You also qualify if you are under 18 and pregnant, even if you don't get any of the above benefits.

If you are an expectant father and the mother does not meet these criteria you may be able to claim.

Sure Start Maternity Grant

You could get a one-off payment of £500 to help towards the costs of having a child. This is known as a Sure Start Maternity Grant.

Usually, to qualify for a Sure Start Maternity Grant there must be no other children in your family. You or your partner must also get one of these benefits:

- Income Support
- Income-based Jobseeker's Allowance
- Income-related Employment and Support Allowance
- Pension Credit
- Child Tax Credit
- Working Tax Credit that includes a disability or severe disability element
- Universal Credit

Talk to your Midwife or Personal Advisor for more information and to check if you are eligible.

Child Benefit

Following the birth of your child you will be able to claim Child Benefit. This is a benefit that all parents are eligible for no matter what your income.

You get Child Benefit if you're responsible for bringing up a child who is:

- under 16
- under 20 if they stay in approved education or training

Only one person can get Child Benefit for a child.

It's paid every 4 weeks and there's no limit to how many children you can claim for.



MY RELATIONSHIPS

Your PA really wants to know you and celebrate your success.

They will work with you to build a positive relationship.

They will also support you to keep in touch with your family and other people who are important to you.

There are some funds available to support you with seeing family and other important people.

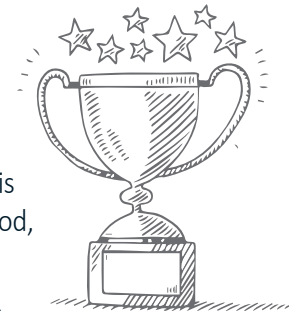
Talk to your PA to see if you are eligible to access these.



CELEBRATING YOU AND YOUR ACHIEVEMENTS

Every year we hold the **'You Rock' Awards** in March. This is where we celebrate how wonderful you all are! Music, food, fabulousness and fun!

We also hold **Care Leavers Week** every October Half Term. This is a week dedicated to you with lots of activities, new experiences, food and a chance to just have fun.



Check you have these	TICK IF YOU DO
A Money Matters Booklet	
A Staying Put Booklet	
Other Support we can Offer Booklet	
A Friend for Life Leaflet	
An ISA Information Booklet	
Bank Account	
Passport	
Driving License	
Birth Certificate	
Passport to Leisure Card	
NI Number	
Council Tax Information	
Electoral Roll at 18	
Greater Jobs Account	
Curriculum Vitae (C.V)	
Prescription help	

THE CHECK LIST

Not sure you have these? Ask your PA and they will help you.

YOUR VOICE

You have one and we want you to use it!!

There are lots of ways that you can have your say about your experiences and what you want for the future. If you are 12-18 you can join **Justuz** where you can have your say in how services for you are run.

Please contact:

Telephone: 01253 477536

Email: justzblackpool.co.uk

Website: www.justzblackpool.co.uk



If you are over the age of 18 we are keen to make sure your voice is heard. You can do this through your Personal Advisor or you can join the **Care Leavers Forum**.

You can attend the **Corporate Parenting Panel** when it is right for you too. Here you can give your views on some of the things that are happening to the people who make decisions about young people in Blackpool.

If you don't feel able to say what you want and feel then there is a service called Advocacy that can help you. Check the Other Help we Offer Booklet for more information on this.

USEFUL CONTACTS

Housing Advice
01253 477760

Personal Advisors
01253 754840

Justuz
01253 477536
www.justuzblackpool.com
justuz@blackpool.gov.uk

Job Centre Plus
0800 169 0190

Discretionary Scheme Blackpool
General helpline: 0800 694 0100
www.blackpool.gov.uk/Residents/Advice-and-support/Discretionary-support-scheme

Care Leavers' Foundation
www.thecareleaversfoundation.org
Offer advice and support to Care Leavers they can also offer small grants to care leavers aged 18 to 29 who are in crisis or want to develop new skills.

OTHER PLACES YOU CAN GO TO FOR HELP

Coram Voice
www.coramvoice.org.uk
Offer help (called advocacy) to young people who are living in care or have recently left care.
Freephone 0808 800 5792
you can also contact them via:
Whatsapp +44 (0)7758 670369
Contact us using Whatsapp (add us to your contacts and send us a message free with WiFi)

Text 07758670369 (you can send a text to this number and ask for someone to call you back, texts to this number are at your standard rate for sending texts, calls to this number cannot be answered)

The Children's Commissioner
www.childrenscommissioner.gov.uk/help-at-hand
Freephone: 0800 528 0731

Free support and advice for looked after children and care leavers.

Together All
www.togetherall.com
Online mental health support.

Kooth
www.kooth.com
Online mental wellbeing community.

NEST Lancashire
www.nestlancashire.org
Helping you if you've been affected by crime, bullying or harassment.

Rights4children
www.rights4children.org.uk
They make sure you know your rights and who can help.

Call: 03001110323
Text: NEST and your number to 60777
Email: info@nestlancashire.org

BECOME
www.becomecharity.org.uk
The charity for children in care and young care leavers
0800 023 2033

advice@becomecharity.org
bit.ly/Become-CAL

Family Rights Group
Advice for Care Experienced Young Parents and Parents to Be
0808 801 0366
01253 477536
www.frg.org.uk

Discretionary Scheme Blackpool
General helpline: 0800 694 0100
www.blackpool.gov.uk/Residents/Advice-and-support/Discretionary-support-scheme

Employee Assistance Programme (EAP)
Free 24 Hour Confidential Helpline
0800 030 5182

FYi Directory
Health, social care, childcare and community directory for the Fylde Coast
<https://www.fyidirectory.co.uk/kb5/blackpool/directory/home.page>

Catch22
www.catch22.org
They provide support for looked after children and care leavers.

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Report to:	EXECUTIVE
Relevant Officers:	John Blackledge, Director of Community and Environmental Services, and Steve Thompson, Director of Resources
Relevant Cabinet Member:	Councillor Neal Brookes, Cabinet Member for Enforcement, Public Safety, Highways and Transport
Date of Meeting:	13 September 2021

REPLACEMENT OF THE CORE CCTV SYSTEM, THE PURCHASE OF A CCTV MOBILE UNIT AND RELOCATION OF THE CONTROL ROOM

1.0 Purpose of the report:

1.1 To consider the replacement of Blackpool's core CCTV system, the purchase of a CCTV Mobile Unit and the relocation of the CCTV control room to the Municipal Buildings.

2.0 Recommendation(s):

2.1 To agree to the replacement of the core CCTV system, the purchase of a CCTV Mobile Unit and the relocation of the control room to Municipal Buildings at an estimated cost of circa £2m.

2.2 To delegate to the Director of Community and Environmental Services after consultation with the Director of Resources the authority to replace the system and purchase a Mobile CCTV Unit and fund the replacement through the Self Insurance Reserve and in conjunction with the Director of Communications and Regeneration to obtain a contribution from the town centre capital investments as per 6.29.

2.3 To authorise the Director of Community and Environmental Services, in conjunction with the Tourism, Economy and Communities Scrutiny Committee, to formulate a framework for the review of cameras and CCTV requirements outside of the core system over the next 12 months.

2.4 To recommend that the Director of Resources identifies £100,000 within the Mid-Term Financial Strategy to support the revenue consequences of the CCTV service as part of the Council's budget setting process.

3.0 Reasons for recommendation(s):

3.1 The CCTV control room at the former Bonny Street Police Station requires relocating to make way for the Central Development and the cameras require upgrading to IP technology.

3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.3 Is the recommendation in accordance with the Council's approved budget? Yes

4.0 Other alternative options to be considered:

4.1 To not replace would result in a failure of the whole system, which would result in a failure in public safety of residents and visitors alike.

5.0 Council priority:

5.1 The relevant Council priority is both:

- "The economy: Maximising growth and opportunity across Blackpool"
- "Communities: Creating stronger communities and increasing resilience"

6.0 Background information

6.1 The CCTV system in Blackpool plays an important role in public safety and confidence particularly in accessing the town centre during the night-time economy.

6.2 The main objectives of the system are as follows:

- Provide a deterrent to crime and anti-social behaviour;
- Improve public safety by reducing the perceived fear of crime;
- Support the legislative requirements of a 'Protect Duty';
- Assist emergency services when attending an incident and support all category one and two responders when reacting to an emergency as defined in the Civil Contingences Act (2004);
- Gather evidence and intelligence for detection and prosecution of persons who may have been involved in a crime;
- Support the management of public and commercial areas which are essential to a healthy town centre economy;
- Assist in the Council's management of resources;
- To process data collected in compliance and accordance with UK General Data Protection Regulations (GDPR) and Data Protection Act 2018;
- To support and contribute to Blackpool's growing digital eco-system to enable a

‘Smarter Blackpool’ for the benefit of Blackpool’s residents, businesses and visitors;
and

- To support the delivery of major events and conferences and for the control room to act as a centre for event management.

6.3 Since the CCTV control room was opened in the former police station on New Bonny Street in excess of 2000 discs have been produced, assisting with numerous cases of crime prevention, prosecutions and dealing with anti-social behaviour. The system is integral and interfaces with the town centre businesses and policing.

6.4 Examples of discs produced include in excess of:

- 550 in relation to assault;
- 300 in relation to theft;
- 700 in relation to begging and anti-social behaviour;
- 750 in relation to drug dealing, missing persons, vandalism, road traffic accidents, arson, slip, trips and falls, suicides, sexual assaults, rogue traders and fly-tipping.

6.5 The team have also worked with and supported colleagues from the Serious Organised Crime Unit, Gangmasters and Labour Abuse Authority and the Department for Work and Pensions.

6.6 The system is also integral to the many large events held within the town, supporting Switch-On, Pier Jam, Ride the Lights, Lightpool Festival, and various running events to name a few.

6.7 In considering the replacement of the core CCTV system, which covers mainly the town centre, Promenade (Metropole to Sandcastle) and other key locations within the borough and relocation of the central control room, it is important to note that a number of workshops have taken place, which have included a Scrutiny Review Panel, Police, Counter Terrorism Security Adviser, Fire, Ambulance, Event Management, Emergency Planning and Business Improvement District (BID).

6.8 In addition the Council has submitted a bid in to the Safer Streets for the maximum amount of round three funding with support by the Police and Crime Commissioner (PCC) as the primary bid within Lancashire. In the bid the Council has sought investment to support schemes which strengthen our proposed capital investment in CCTV by developing a range of projects that work to address the causes, not just the symptoms of risk in key areas of the town. The projects put forward are:

- A fund to make the town’s car parks and surrounding routes safer, not a suicide risk and not attractive to people to congregate in a way which makes car park uses feel unsafe – overall a better served area which is harder for people to commit crime in. Also to work with businesses in the town centre to look at how we can maximise safety in transition from their premises in to the public realm and encourage positive investment and confidence.
- A fund to support the adoption across key areas of the town centre and anchor organisations of the “green dot” bystander programme as part of the core training for

staff (like door staff, bar staff, taxi companies, voluntary organisations working in the town etc) this will work with the intended programme in schools and colleges so that there is one scheme and one set of techniques and unifying language which go across generations – it is a proven technique and spans street harassment, violence and sexual harm.

- Investment to support a commission to the third sector to lead on the development and implementation of the #itstopshere movement across Blackpool that seeks to empower women and girls to reclaim our streets and challenges everyone to do and be better.
- Work with communities in key locations to end the anti-social behaviour that is blighting the lives of those living in the area.

6.9 Officers have also started to engage with the town’s voluntary groups who work with women and girls who have experienced harassment and violence to help shape our CCTV approach-how it can work best to make them feel safer and as part of this engagement they have said that they feel that they would be really interested in participating in volunteering in manning the control room, engaging with training and clearances and they feel they would be able to bring a new dimension of identifying behaviours that may indicate that an intervention from someone on the ground may prevent harm.

6.10 Before detailing the proposals it is important to note that the use of CCTV is one of the largest and most privacy intrusive processing activities that the Council undertakes, that involves personal data. The UK General Data Protection Regulation (UK GDPR), tailored by the Data Protection Act 2018 are the principal pieces of data protection legislation and failure to comply can result in considerable financial and reputational risk to the Council. For the purposes of CCTV, the Council is defined as the ‘data controller’ regardless of whether it is managed in-house or by an appointed ‘processor’. Although due diligence can be applied to any potential ‘processor’, it is the opinion of the Council’s designated Data Protection Officer, that an in-house solution provides the highest degree of assurance in relation to data security. It also enables the Council to best manage and monitor controls that mitigate the risk of non-compliance with other elements of the above legislation. It also presents the opportunity to build on the wealth of experience, expertise and knowledge of the team and also further develop our partnerships and volunteering workings.

6.11 The control room has to be relocated as a result of the former police station at New Bonny Street having to be demolished to make way for the Blackpool Central Development. The basement in the Municipal Buildings has been identified as the potential new location for the Control, Review and Apparatus room, which would link well to the Council’s Public Protection and Enforcement division and the Police who are based within the same building. It is important to note that this presents a huge opportunity in the sense that Blackpool Council does not currently have an Incident Coordination Centre and within the additional facilities available in Municipal Buildings, makes this an ideal location. This could also be developed for use in an interoperable multi-agency environment to manage and coordinate large events and borough-wide major incidents. The Constabulary’s Counter Terrorism Security Adviser

are in agreement that this would be a huge improvement to the management of large events and the mitigation and management of the impact of incidents.

- 6.12 The development of the new CCTV control room will play a part in supporting the council to meet its potential statutory responsibilities under a Protect Duty. The legislation, which has recently been through a public consultation, is likely to place duties on those who are responsible for publicly accessible locations to ensure they are 'protected from terrorist attacks and ensure organizational preparedness'.
- 6.13 In addition to this, following the release of the Volume 1 report of the Manchester Arena Inquiry in June this year, highlighted a number of failings and lessons learned with regard to security. Included in this report were items in relation to CCTV. Whilst these lessons are for a different environment the principles of the lessons identified should be considered in relation to CCTV, especially with the Council hosting major events such as concerts, air shows and the World Fireworks Championships.
- 6.14 Specialist 'See, Check and Notify' training has already been provided to CCTV operators with regard to supporting countering terrorism along with exercises which are planned to continue.
- 6.15 The move to Municipal Buildings is very positive in relation to Public Protection and Enforcement accessing the system and in the future a range of Public Protection staff and Civil Enforcement Officers would be accredited to use the facility. This would add significantly to the current operational capacity. In addition, the current volunteers are extremely reliable and supportive. However, there would be a new drive to increase voluntary, which has already started with the engagement of the third sector.
- 6.16 The existing CCTV system is based on analogue technology, although well maintained (91 of the 92 cameras are fully functional, with one awaiting repair) it is in need of modernisation in order to bring it in line with modern Internet Protocol (IP) CCTV current technology systems. The other important factor is that parts to the old system are becoming more difficult to source. A great deal of equipment and screens within the control room are coming to the end of their natural life, which results with problems being experienced with recording systems and atomic clocks that synchronise with times on the cameras. In terms of replacement, 76 of the 92 cameras require replacing/upgrading, as 16 are already Internet Protocol cameras. This highlights the replacement of existing cameras, but the proposal is to provide a further 254 cameras, which results in Blackpool's core CCTV system having 346 Internet Protocol cameras in total. In discussion with the Police and Counter Terrorism Security Adviser, it is important where possible to achieve 360 vision, which means a moveable camera controlled from the centre on the top of the pole and in most cases four static cameras. This would make a huge difference in promoting safer streets and the management of large events and mitigation and management of incidents. See Appendix 3a.

- 6.17 Thirty-two speakers have recently been fitted to CCTV columns/system, with a further 73 planned as part of the upgrade. This would add to the effectiveness of the system and again supported by partners. The speakers also have the potential to 'Warn and Inform' the public of an emergency, which would support the Council in meeting those requirements under the Civil Contingencies Act (2004).
- 6.18 Purely for information and to be aware of the scale and scope of the CCTV service as these cameras are not part of the proposal:
- The CCTV service manages an additional 607 cameras either in or on the side of buildings, which are service required related. 386 of these cameras have already been upgraded to Internet Protocol and funded by the service concerned;
 - In addition there are 51 new Internet Protocol cameras at Layton Depot, 33 at the Household Waste Recycling Centre, 22 cameras at Anchorsholme Park and 14 Internet Protocol cameras covering East Pines Park and Anchorsholme Library; and
 - CCTV are currently in the process of installing 80 Internet Protocol cameras in Stanley Park, these being a combination of pan, tilt, zoom (PTZ) and static cameras.
- 6.19 Clearly the CCTV systems requires investment in order to deliver a modern system, which opens up options for future enhancements such as ANPR, crowd counting, loiter detection and the physical sharing of the existing fibre across Blackpool to provide value added services such as public realm Wi-Fi, 5G, Internet of Things (IOT) sensors enabling Blackpool to become a 'smart city'. In addition, the services and facilities will be well placed to provide and promote the service to other authorities.
- 6.20 Over the last few years to assist with the strategic planning of relocating the CCTV control room and to drive greater value from the existing network infrastructure, the Head of ICT Services has commissioned TNP the Council networking infrastructure and security partner to engage and assist colleagues in CCTV with developing options and planning support for the relocation of CCTV and the wholesale move from analogue technology to IP based technology. This has led to a proposal which minimises the capital and revenue costs involved by utilising existing network assets wherever possible.
- 6.21 Through this ongoing collaboration a number of opportunities and benefits have already been exploited to create an integrated approach around the network infrastructure and that support Blackpool's digital ambitions to become 'Smart Resort' as stated in the Council's Digital Strategy. This has included:
- Using existing CCTV ducting to extend local full fibre spine;
 - Using CCTV columns to extend free WiFi (Wireless Blackpool) in parts of the town centre and along the promenade;
 - Using capital investment funding from the Department for Digital, Culture, Media and Sport Local Full Fibre project to connect CCTV assets (35 cameras in total with ducting and fibre to the value of £88,000) and thereby releasing annual revenue due to reduce requirements for ongoing leased line connectivity;
 - Bringing forward the upgrade and future proofing of the town centre tannoy system

to support the pandemic management whilst integrating it into the wider CCTV system and Local Full Fibre Network (LFFN); and

- Using TNP's considerable experience of installing networks in harsh environments (e.g. Shetland Islands) to ensure all installation work is done to a standard to withstand the corrosive sea air in Blackpool.

6.22 It is the view of the Head of ICT Services that this integrated approach should continue to avoid the unnecessary duplication of network infrastructure and smart street assets which inevitably happens when technology projects are run in isolation from each other. The CCTV system should be viewed as one of many digital applications that can be run across the Council's Internet Protocol network and fibre optic infrastructure.

6.23 As a result of discussions with the police on this matter, technology allows for our system and their Digital Evidence Management System to be linked. This is very significant as it means the police can gain CCTV footage in real time. An example of how this benefits, if a person is arrested on a Saturday evening and taken to the police cells, under normal circumstances and on many occasions, the person would be bailed as a result of not enough evidence to charge, or having to wait for downloads from CCTV. In the joined-up approach, the police could in the future view the footage at that point and if there was appropriate evidence make an immediate charge.

6.24 **Monitoring Room**

6.24.1 As already highlighted the basement of the Municipal Building is the proposed location for the new CCTV facility. This location has a number of advantages identified:

- Using this facility and additional resources, the ability to become a much need Command and Control Centre;
- Ability to create a secure airlock preventing unauthorised entry to the proposed monitoring room;
- Directly on the existing CCTV fibre route and integrating into the LFFN project;
- Below the ICT department's data centre;
- In the centre of town, close to parking and public transport;
- Multiple high speed connections into the rest of the Council's network;
- The Police, and Public Protection and Enforcement have a presence in Municipal Buildings and are key stakeholders.

6.24.2 High level designs have been produced illustrating the potential layout of the monitoring room and monitoring stations. It is proposed to include a parks monitoring station, which will be manned by volunteers, who will go through the appropriate training and accreditation, from the Friends of Anchorsholme Park and Stanley Park. CCTV is currently receiving investment in cameras with £200,000 funding from Proceeds of Crime which has been acquired by Trading Standards.

- 6.24.3 Property Services will undertake the main structured and remedial works with a company that specialises in building CCTV facilities engaged to work with the in-house CCTV team to undertake the elements specific to the specialist items.
- 6.24.4 In order to maintain continuity of service, the new monitoring room will be built ahead of the move. This will require a full fit-out, but will enable the service to move over with minimal interruption to the monitoring service.
- 6.25 A chain of cameras will be upgraded (phased migration) and new installed to Internet Protocol at a time. In the short term, the new camera streams will be relayed from Municipal Buildings back to Bonny Street monitoring room, once a large part of the network has been upgraded then the monitoring room itself will relocate to the basement of Municipal Buildings and Bonny Street will be slowly decommissioned as the last of the old analogue cameras are replaced.
- 6.26 There are several advantages to this approach:
- Allows for a parallel deployment of the new recorders and monitoring room;
 - New infrastructure can be tested ahead of the move;
 - Cameras can be moved to the new infrastructure in a phased manner avoiding a protracted outage to the whole service.
- 6.27 At a high level the project would have the following milestones:
- Fit out the monitoring room;
 - Procure and install the recording infrastructure;
 - In batches of cameras (connected on the same fibre runs) upgrade the fibre to handle Internet Protocol and re-route the fibre into Municipal Buildings;
 - Move the BT fibres into Municipal Buildings and upgrade the BT circuits to Internet Protocol;
 - Once all the cameras are moved to Municipal Buildings, recording equipment schedule the move of the monitoring room staff over two to four days to ensure continuity;
 - Decommission the equipment at Bonny Street;
 - Continue to upgrade cameras to Internet Protocol over the following 8-12 months.
- 6.28 As part of the project it is proposed to purchase a Mobile CCTV Unit, which would link to the control room and be available for use at events, hot spot areas and in an incident/emergency. This has the full support of the police, which it will work in conjunction with and the Counter Terrorism Security Advisor.
- 6.29 Detailed work has been carried out in relation to potential costs with the estimated costs for the project being circa £2m. The Director of Resources and Director of Community and Environmental Services have identified a contribution and of £1.2m from the Self Insurance Reserve as the upgraded CCTV system will potentially mitigate against future risks/claims. In

addition, in conjunction with the Director of Communications and Regeneration, a contribution from major town centre investments and developments will be made as follows: Town Centre Access Scheme £300,000; Blackpool Central £200,000; Illuminations Modernisation £50,000; Winter Gardens improvements £50,000; Southern Quarter / Revue £50,000; Post Office / Abingdon Street Market £50,000; Houndshill / Houndshill Extension £50,000 and Talbot Gateway £50,000.

- 6.30 In addition, Audit Committee highlighted the fragility of CCTV with concerns regarding revenue to support the service. Therefore, the Director of Resources proposes to include £100,000 revenue funding to support the service in maintaining the system and is highlighting this in next update of the Mid-Term Financial Strategy.
- 6.31 Outside of the core system across the borough there are 38 cameras, which have been installed at various times and are not managed by the CCTV service. In relation to these, it is proposed that the Director of Community and Environmental Services produces a framework, including the role of local ward councillors, in conjunction with the Tourism, Economy and Communities Scrutiny Committee in order to review them and CCTV requirements over the next 12 months.
- 6.32 Does the information submitted include any exempt information? No

7.0 List of Appendices:

- 7.1 Appendix 3a: CCTV Core Replacement
Appendix 3b: CCTV Procurement Plan

8.0 Financial considerations:

- 8.1 The estimated cost of the scheme is circa £2m. £1.2m has been identified from the Self Insurance Reserve, with a contribution from major investments within the town centre as highlighted at 6.29.

9.0 Legal considerations:

- 9.1 Adherence to the UK General Data Protection Regulations (GDPR), tailored by the Data Protection Act 2018.
- 9.2 Procurement will be undertaken in line with Public Contract Regulations 2015.

10.0 Risk management considerations:

- 10.1 Failure to invest in the CCTV in Blackpool would result in the ultimate collapse of the whole system, leaving people vulnerable.

11.0 Equalities considerations:

- 11.1 In the course of developing this policy, we have considered whether there could be unintended adverse impacts on people because of shared characteristics protected by the Equality Act. We believe the policy will not have any indirectly discriminatory effects, or adverse impacts.
- 11.2 In particular we have closely considered the matters around Human rights and privacy, for which there are strict safeguards in the rules and codes of practice.
- 11.3 Also, the Council believes there will be a positive impact on equality of opportunity, in respect of hate crime and reassurance related to that. Similar positive benefits could flow for the Council's drive to support the "It stops now" movement in providing additional reassurance for women at risk of sexual violence or harassment, especially in respect of the Blackpool night time economy.
- 11.4 Maximising the benefits in these areas of the new system will be built into the delivery phase programme and to assist a full equality analysis will be prepared during this process.

12.0 Sustainability, climate change and environmental considerations:

- 12.1 None directly.

13.0 Internal/external consultation undertaken:

- 13.1 Cross departmental, Scrutiny, Police, Counter Terrorism, Fire, Ambulance, Event Management, BID and third sector.

14.0 Background papers:

- 14.1 None.

15.0 Key decision information:

- 15.1 Is this a key decision? Yes
- 15.2 If so, Forward Plan reference number: 12/2021
- 15.3 If a key decision, is the decision required in less than five days? No
- 15.4 If **yes**, please describe the reason for urgency:

16.0 Call-in information:

16.1 Are there any grounds for urgency, which would cause this decision to be exempt from the call-in process?

No

16.2 If **yes**, please give reason:

TO BE COMPLETED BY THE HEAD OF DEMOCRATIC GOVERNANCE

17.0 Scrutiny Committee Chairman (where appropriate):

Date informed: 3 September 2021 Date approved:

18.0 Declarations of interest (if applicable):

18.1

19.0 Executive decision:

19.1

20.0 Date of Decision:

20.1

21.0 Reason(s) for decision:

21.1

22.0 Date Decision published:

22.1

23.0 Executive Members in attendance:

23.1

24.0 Call-in:

24.1

25.0 Notes:

25.1

Appendix 3a: CCTV Core System Replacement

	Current Position Core System	Position Post Investment In Core System
Columns on street	53	59
Street based analogue cameras	56	-
Street based IP cameras	16	289
Multi-storey car parks analogue cameras	20	-
Multi-storey car parks IP cameras	-	57
Total cameras	92	346
PA speakers connected to columns	32	105

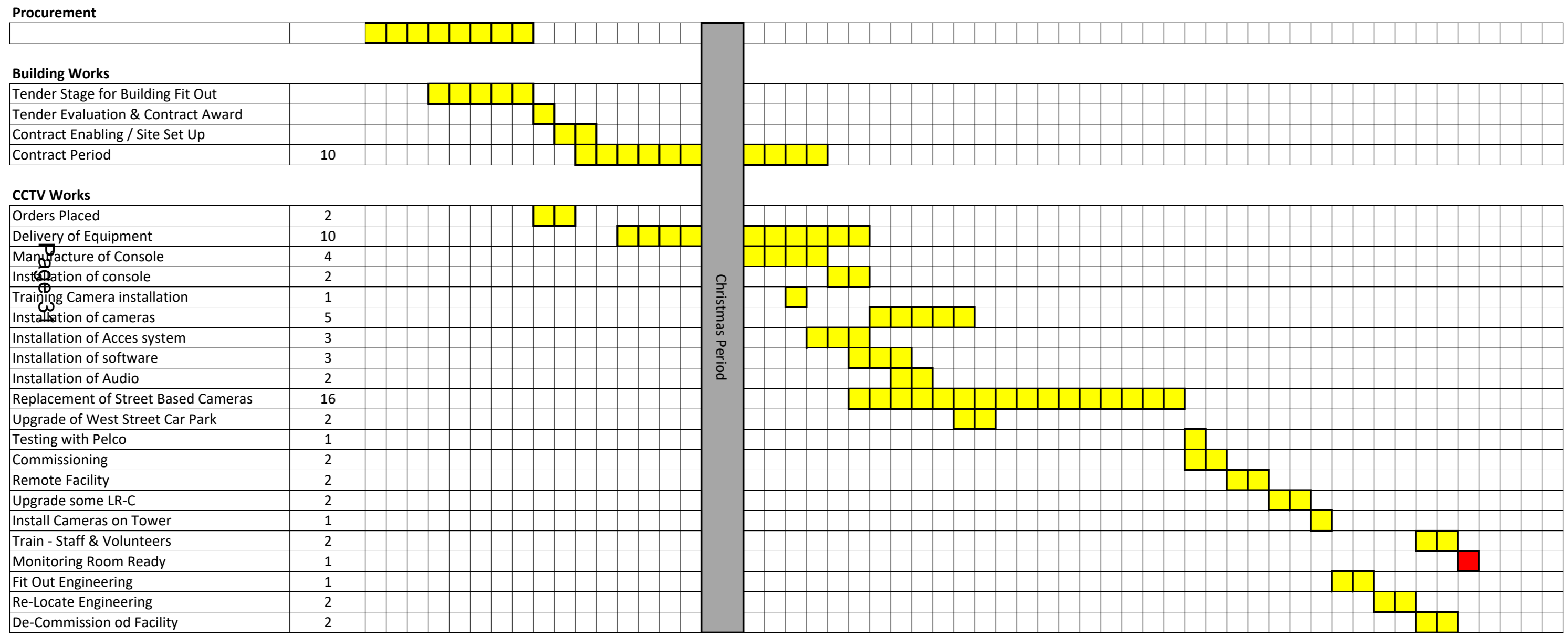
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Core CCTV System Replacement Programme

	2021												2022																																												
	September			October			November			December			January			February			March			April			May			June			July			August			September																				
Calendar Week	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39

Timescale (Weeks)

Milestone



Christmas Period

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Report to:	EXECUTIVE
Relevant Officers:	Steve Thompson, Director of Resources and Alan Cavill Director of Communications and Regeneration
Relevant Cabinet Member	Councillor Lynn Williams, Leader of the Council
Date of Decision	13 September 2021

INVESTMENT IN THE TOWN CENTRE- ADELAIDE STREET HEALTH CENTRE

1.0 Purpose of the report:

1.1 To consider the development of a new town centre health centre off Adelaide Street, Blackpool.

2.0 Recommendation(s):

2.1 To approve the purchase of the land and properties required to enable the development to proceed outlined in the map at Appendix 4a.

2.2 Subject to 2.1 above, to delegate authority to the Director of Communications and Regeneration, after consultation with the Leader, to finalise the transactions when all due diligence has been completed, within the financial limits set out in this report.

2.3 Subject to 2.1 and 2.2 above, to delegate authority to the Director of Resources, after consultation with the Leader of the Council, to Prudentially Borrow up to £8m.

2.4 To delegate to the Director of Communications and Regeneration the negotiations and grant of Leases to the proposed end users which will form part of the Adelaide Street health campus.

2.5 To delegate to the Director of Communications and Regeneration the negotiations and agreements/contracts for any work related to the stopping up of any roads, diversion of utilities, construction, professional appointments and any other practical matters relating to the project and management thereafter; the costs of which are included in 2.3.

2.6 To authorise the Head of Legal to prepare legal documentation and enter into and complete appropriate documents/contracts as necessary to complete the transactions.

3.0 Reasons for recommendation(s):

3.1 The area around Adelaide Street is on the outer fringe of the town centre and has not seen investment beyond the Winter Gardens for some time. This development will support the Council's efforts in diversifying and increasing the footfall in the town centre.

There is already a concentration of medical facilities in the area. These facilities require an upgrade and a new purpose built facility is promoted by the Blackpool, Fylde and Wyre Clinical Commissioning Group (BFWCCG).

This new purpose built facility will support the primary health care needs of Blackpool residents and supports the Council's public health role.

3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.3 Is the recommendation in accordance with the Council's approved budget? Yes

4.0 Other alternative options to be considered:

4.1 To do nothing - Blackpool, Fylde and Wyre Clinical Commissioning Group would then seek alternative means of funding the development via the Department of Health although this could delay the project.

Private Sector – This is an option which could be considered by Blackpool, Fylde and Wyre Clinical Commissioning Group, however by partnering with the Council any surplus funds would be retained for the benefit of the local population and ring fenced to the public purse.

Grant Funding – No viable grant funding is currently available for the scheme.

Blackpool Loans Fund – It was agreed not to pursue a loan option at this time.

5.0 Council priority:

5.1 The relevant Council priority is: "Communities: Creating stronger communities and increasing resilience".

6.0 Background information

- 6.1 The land and properties subject to this development are in different ownerships currently and Blackpool, Fylde and Wyre Clinical Commissioning Group has negotiated with all the relevant parties with a view to creating a new health facility for Blackpool.
- 6.2 Blackpool, Fylde and Wyre Clinical Commissioning Group has negotiated the terms with each health service provider (2 GP practices and 1 pharmacy) and will project manage the development for the Council to ensure the health service standards are maintained. The Council will appoint a project monitor/manager and cost consultant to ensure the build is progressing well before the release of each tranche of funding and any challenges are flagged up early.
- 6.3 Blackpool, Fylde and Wyre Clinical Commissioning Group has already instructed JLL as the independent valuers to review the scheme and work up the financials on the rent and development costs.
- 6.4 The planning permission for the development was granted in February 2019, this will be subject to review on appointment of a contractor which may necessitate a new application or variation.
- 6.5 Blackpool, Fylde and Wyre Clinical Commissioning Group represents 24 GP practices in Blackpool and works on behalf of the people of Blackpool, commissioning health services for the local community covering a population of circa 174,000 people. The location for the project represents some of the most deprived populations with extremely complex health needs. Both the practices are well below their advised space maxima for their current registered patient list circa 20,000 patients. The lack of physical / space capacity across the neighborhood is cited as a major obstacle to patient and practice(s) engagement in community based Primary Care.
- 6.6 These two surgeries have a higher weighted practice population and are amongst the highest users of A&E services across the Fylde Coast. Central Blackpool is a deprived area with a large cohort of patients with multiple co-morbidities. A significant number of patients come into the area transiently and suffer with isolation, loneliness, mental health, drug and alcohol issues. It is an area with health inequalities where people suffer from premature death in comparison to other towns in the United Kingdom; the area is specifically mentioned in the NHS Forward View plan as needing extra assistance.
- 6.7 The Fylde Coast Vanguard has developed a new model of care with a 'scaled up' approach to primary care to manage more patient interventions in the community. The focus of service commissioning is to deliver integrated health and social care reducing the reliance on hospital care, including A&E attendances, for which these two practices are amongst the highest users across the Fylde Coast. Blackpool, Fylde and Wyre Clinical Commissioning Group Strategic Estates Plan identifies these two practice premises as a priority for

improvement/replacement.

- 6.8 The NHS Long Term Plan (2019) identifies the need for primary care to work 'at scale' and that health and social care should move towards working closely together. The existing buildings are not suitable for the future aims. The lack of physical space and capacity across the neighborhood is cited as a major obstacle to patient and practice(s) engagement in community based Primary Care and the development of the Central West Blackpool Primary Care Network (PCN).
- 6.9 Adelaide Street and South King Street practices deliver services based on a traditional GP model and are teaching practices. They have modified their clinical and operational approach including bringing in new roles to the workforce; however, further modernisation, efficiency and effectiveness in their service offer is constrained by their current premises. Blackpool is an area that has difficulties in recruitment of new GPs, the existing training space is currently over capacitated with the students who have been successfully attracted to come to Blackpool. One of the aims of this project is to make this new building into an area of educational excellence for upcoming doctors, providing teaching and training for students and trainees for years to come. Such expansion and growth could be the area's workforce of the future.
- 6.10 Delivery of this scheme will facilitate:
- Improvement of the standard of accommodation across the two GP practices aided by co-locating the practices to a new shared building in line with the Blackpool, Fylde and Wyre Clinical Commissioning Group Strategic Estates Plan.
 - release capacity with GP availability to support implementation of 'new models of care'.
 - the ability of practices to work at scale across the neighbourhood to ensure enhanced access to services for patients.
 - improved use of technology and data to better understand and plan for the needs of patients in line with the strategic digital roadmap and ongoing delivery against the roadmap objectives.
 - engage with health, social care and voluntary sectors to shape integrated solutions for patients and local populations across the Primary Care Network.
 - stabilise GP recruitment with use of the GP Training Scheme, its bursary and the ability to more effectively engage in shaping new models of care across the Fylde Vanguard area.
 - On the Fylde coast, the implementation of the New Models of Care is happening through providing services which support people to manage their conditions better in the community and thus reduce the risk of a hospital admission when things worsen.
 - Introducing these 'new models of care', is helping to relieve the pressure on hospitals, GP practices and other emergency care organisations and helping to empower people to take control of their own healthcare. These new services are working differently, which is also empowering GPs to do more and achieve all they are truly capable of

providing.

- The proposed new Adelaide Medical Centre premises are seen as a crucial hub for the delivery of population-based patient services for approximately 35,000 patients.

6.11 Does the information submitted include any exempt information? No

7.0 List of Appendices:

7.1 Appendix 4a - Site Plan
Appendix 4b- Risk Management Considerations around the use of the contingency (not for publication)

8.0 Financial considerations:

8.1 Key Financials: -

- (1) Value of existing land and buildings is £900,000.
- (2) Value of completed development is projected to be £7.9m.
- (3) Total rental income from development is £399,000.
- (4) Land and development cost is no more than £7m (If the contingency is used the rental costs to end users will rise or the Head Lease term will be stretched).

8.2 Other Key Considerations:-

- 1) Head Lease is for at least 32 years.
- 2) All running costs of the building will sit with Blackpool, Fylde and Wyre Clinical Commissioning Group /end users.
- 3) Annual uplifts index linked.

8.3 The total financial spend including the purchase of the land and property and fees which makes up the development site is £7m with a contingency funded through the Council's use of its Prudential Borrowing powers.

9.0 Legal considerations:

9.1 The Council will deal with the acquisition of the development site off Adelaide Street simultaneously with and the exchange of a new Agreement for Lease.

9.2 The Council will own the freehold of the completed development and will in accordance with the Agreement for Leases grant Leases to the health service providers or to the Blackpool, Fylde and Wyre Clinical Commissioning Group or a health trust, final decision yet to be determined.

9.3 At the end of the Head Lease term the Blackpool, Fylde and Wyre Clinical Commissioning Group will have the option to purchase the development site for £1. By this time the Council's repayment on the borrowing will have been completed and any surplus funds generated would have been used to fund public services to benefit Blackpool residents.

9.4 The Council's Legal Services section will use such resources as required to carry out the appropriate level of legal due diligence and enter into the appropriate documents to secure the Council's interest.

10.0 Risk management considerations:

10.1

Risk	Mitigation / Reduction
1. End Value of the development	Market Value and Market Rent valuations have been completed by JLL commissioned by Blackpool, Fylde and Wyre Clinical Commissioning Group as specified by the Council and with reliance by the Council noted.
2. Income from development does not cover the borrowing costs.	JLL reports confirm the rentals payable and they have also completed a desk top review of the build costs which are subject to market testing. Any fluctuation of costs will require a re-negotiating of the lease terms or rent costs with Blackpool, Fylde and Wyre Clinical Commissioning Group. Officers have modelled a number of options to ascertain the impact of obvious changes that may affect the schemes ability to cover its borrowing costs.
3. The Council does not have the skills to manage the development.	The Project Manager will be appointed by Blackpool, Fylde and Wyre Clinical Commissioning Group who will lead on the development phase and management thereafter. The Council will engage a Project Monitor to review the scheme documents and the development progress. In addition the Council will engage a Cost Consultant to monitor the scheme costs and to

	provide valuation certificates before payments to contractors.
4. Security of the rental income	Whilst the rental figures have been reached following valuations provided by JLL, the negotiations of these with end users have been undertaken by Blackpool, Fylde and Wyre Clinical Commissioning Group. It is yet to be determined if the Council's Agreements for Leases and Leases will be direct with each end user or with the Blackpool, Fylde and Wyre Clinical Commissioning Group or a health trust. If the Council's Agreements for Leases and Leases are with third parties Blackpool, Fylde and Wyre Clinical Commissioning Group will be required to provide a guarantee on the development and the future rents payable and any other end user liabilities arising.
5. Land and property ownership	Neither the Council nor Blackpool, Fylde and Wyre Clinical Commissioning Group currently own the land and properties at the development site. Blackpool, Fylde and Wyre Clinical Commissioning Group will liaise with the owners for transfer of ownership to the Council.

(The risk management considerations around the use of the contingency are included in Appendix 4b as currently exempt from publication by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered on balance that the public interest would be not served by publishing information at this stage as this information would undermine the Council's position in future negotiations and could risk the scheme not being able to proceed.)

11.0 Equalities considerations:

- 11.1 It is an area with health inequalities where people suffer from premature death in comparison to other towns in the United Kingdom; the area is specifically mentioned in the NHS Forward View plan as needing extra assistance.

11.2 Equality has been assessed by Blackpool, Fylde and Wyre Clinical Commissioning Group during the design stages and is reflected in the design with the inclusion of a multi faith room, baby changing facilities, hands free doors, level access, wide corridors with handrails, fire alarm warning beacons for the hard of hearing, colour contrast for the partially sighted with floor and wall colours, disabled toilets and parking, a lift, evac chairs, holding areas on stairs, disabled friendly and compliant counters, interview rooms and induction loops.

12.0 Sustainability, climate change and environmental considerations:

12.1 The merging of three practices into one building will bring forward its own energy efficient benefits. Furthermore a modern purpose built facility will provide for modern energy efficient mechanical and electrical systems together with a modern building fabric which is better insulated.

13.0 Internal/external consultation undertaken:

13.1 Internally - with the Director of Resources, Director of Communication and Regeneration, Growth and Prosperity Programme Director, Head of Legal Services, Finance, Growth and Prosperity Board.

Externally with - Blackpool, Fylde and Wyre Clinical Commissioning Group and JLL

14.0 Background papers:

14.1 None.

15.0 Key decision information:

15.1 Is this a key decision? Yes

15.2 If so, Forward Plan reference number: 1/2021

15.3 If a key decision, is the decision required in less than five days? No

15.4 If **yes**, please describe the reason for urgency:

16.0 Call-in information:

16.1 Are there any grounds for urgency, which would cause this decision to be exempt from the call-in process? No

16.2 If **yes**, please give reason:

TO BE COMPLETED BY THE HEAD OF DEMOCRATIC GOVERNANCE

17.0 Scrutiny Committee Chairman (where appropriate):

Date informed: 3 September 2021 Date approved:

18.0 Declarations of interest (if applicable):

18.1

19.0 Executive decision:

19.1

20.0 Date of Decision:

20.1

21.0 Reason(s) for decision:

21.1

22.0 Date Decision published:

22.1

23.0 Executive Members in attendance:

23.1

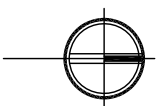
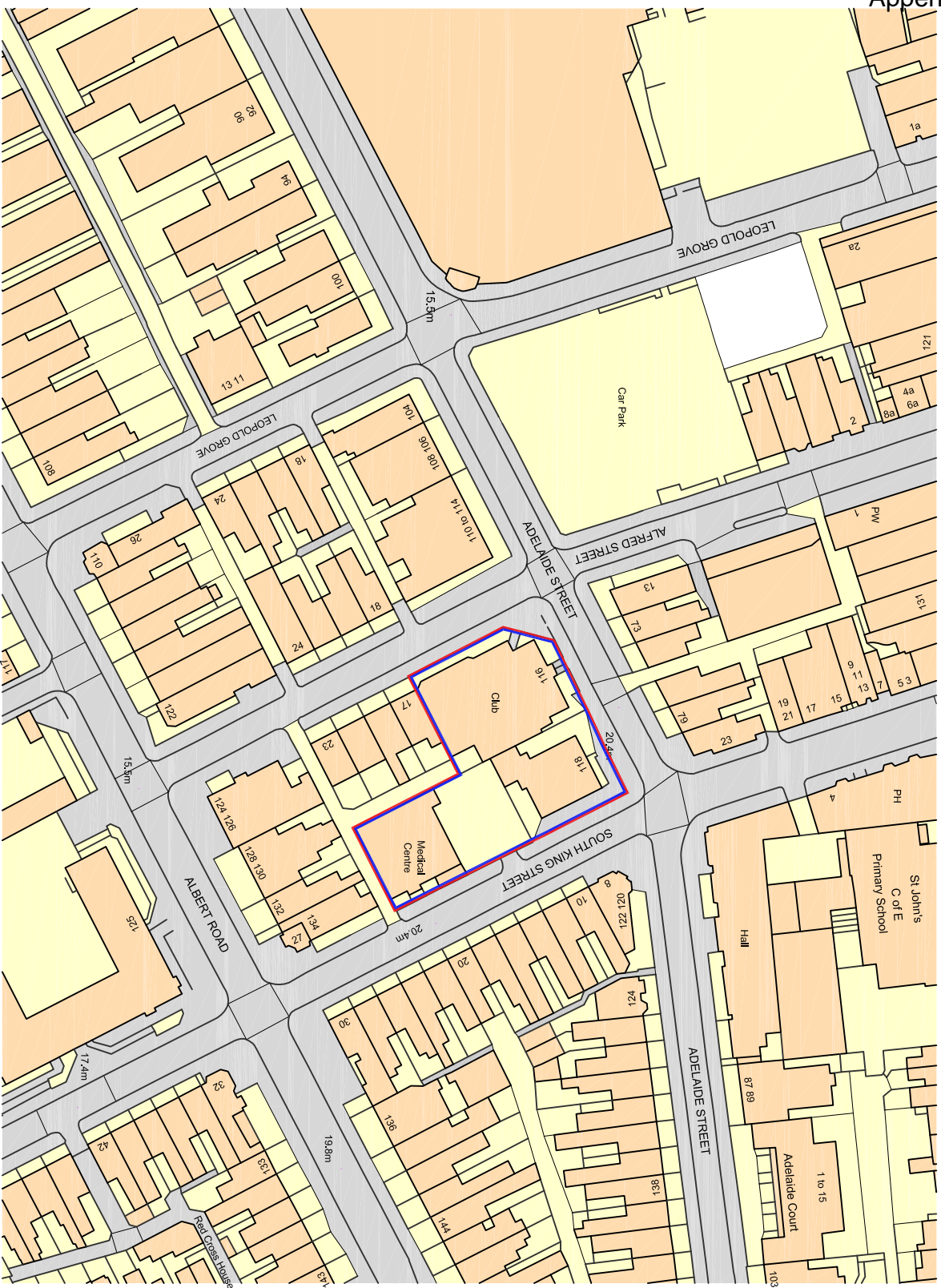
24.0 Call-in:

24.1

25.0 Notes:

25.1

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GENERAL NOTES:
 1. All boundaries, dimensions and levels are to be checked on site before construction and any discrepancies reported to the Architect or Designer. Services reported to the Architect or Designer. Service any discrepancies with site or other information is to be advised to the Architect / Designer and direction and / or approval is to be sought before the implementation of the detail.
 2. Block and site plans are reproduced under license from the Ordnance Survey.
 3. For the purpose of coordination, all

DRAWINGS NOTES:

REV	DATE	REVISION NOTES	DRN	CHKD
P1	31.08.18	Issued for Planning	SM	

CLIENT
 NHS Fylde and Wyre CCG

PROJECT
 Adelaide Street Health Centre

DRAWING
 Site Location Plan

SCALE	PAPER SIZE
1:1250	A3
DATE	DRAWN BY
31.08.18	SM
PROJECT No.	CHECKED BY
645-18	
DWG No.	REVISION
AL-XX-XX-02-005	P1
DRAWING STATUS	
PLANNING	

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LIVERPOOL MANCHESTER

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Report to:

EXECUTIVE

Relevant Officer:

Steve Thompson, Director of Resources

Relevant Cabinet Member:

Councillor Lynn Williams, Leader of the Council

Date of Meeting:

13 September 2021

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2021/22

1.0 Purpose of the report:

1.1 To report the level of spending and exposure against the Council's Revenue budgets and reserves and balances for the first 3 months to 30 June 2021.

2.0 Recommendation(s):

2.1 To note the report.

2.2 To require the respective directors and Director of Resources to continue to closely monitor and manage service financial and operational performances, specifically Growth and Prosperity, Children's Services, Strategic Leisure Assets and Adult Services.

2.3 To encourage the Tourism, Economy and Communities Scrutiny Committee to continue to independently review the financial and operational performances of the services listed in 2.2.

2.4 To note that detailed information on the financial performance of each of the Council's wholly-owned companies will be submitted to the next meeting of the Shareholder Committee in line with decision EX26/2021 and this will be the case from now on.

2.5 To continue to lobby central government (HM Treasury, Ministry of Housing, Communities and Local Government, Department for Health and Social Care, Department for Transport, Department for Digital, Culture, Media and Sport, Department for Business, Energy and Industrial Strategy and Department for Education in particular) along with local authority peers and networks and the Local Government Association for the funding necessary to cope with the demands and new burdens presenting as a result of both Covid and within Children's Services.

3.0 Reasons for recommendation(s):

3.1 To ensure financial performance against the Council’s Revenue Budget and its reserves and balances is kept under timely review by members.

3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.3 Is the recommendation in accordance with the Council’s approved budget? Yes

4.0 Other alternative options to be considered:

None.

5.0 Council Priority:

5.1 The relevant Council Priority is: “The economy: Maximising growth and opportunity across Blackpool”.

6.0 Background Information

6.1 See reports and appendices circulated to members under separate cover.

6.2 Does the information submitted include any exempt information? No

7.0 List of Appendices:

Report

Appendix 1 - Revenue Summary

Appendix 2 - Schedule of Service forecast overspendings

Appendix 3a - Chief Executive

Appendix 3b - Governance and Partnership Services

Appendices 3b/c - Ward Budgets

Appendix 3d - Resources

Appendix 3e – Communications and Regeneration

Appendix 3f - Strategic Leisure Assets

Appendix 3g – Growth and Prosperity

Appendix 3h - Community and Environmental Services

Appendix 3i - Adult Services

Appendix 3j - Children’s Services

Appendix 3k - Public Health

Appendix 3l - Budgets Outside the Cash Limit

Appendix 3m – Wholly-owned companies (this is a brief summary for

the Executive's information. The financial performance of the companies in detail is a matter that will be considered by the Shareholder Committee).

Appendix 4 – Covid-19 Funding

Appendix 5 – Budget Savings performance

Appendix 6 - Capital Monitoring

Appendix 7 - Cash Flow Summary

Appendix 8 - General Fund Balance Sheet Summary

All circulated to members under separate cover

8.0 Financial considerations:

8.1 See reports and appendices circulated to Members under separate cover.

9.0 Legal considerations:

9.1 None.

10.0 Risk management considerations:

10.1 Impact of financial performance against approved Revenue budgets and upon Council reserves and balances.

11.0 Equalities considerations:

11.1 An Equalities Impact Assessment was produced as a part of the budget-setting process and remains relevant.

12.0 Sustainability, climate change and environmental considerations:

12.1 None directly from this report.

13.0 Internal/ External Consultation undertaken:

13.1 None.

14.0 Background papers:

14.1 None.

15.0 Key decision information:

- 15.1 Is this a key decision? No
- 15.2 If so, Forward Plan reference number:
- 15.3 If a key decision, is the decision required in less than five days? N/A
- 15.4 If **yes**, please describe the reason for urgency:

16.0 Call-in information:

- 16.1 Are there any grounds for urgency, which would cause this decision to be exempt from the call-in process? No
- 16.2 If **yes**, please give reason:

TO BE COMPLETED BY THE HEAD OF DEMOCRATIC GOVERNANCE

17.0 Scrutiny Committee Chairman (where appropriate):

Date informed: N/A Date approved: N/A

18.0 Declarations of interest (if applicable):

18.1

19.0 Executive decision:

19.1

20.2 Date of Decision:

21.0 Reason(s) for decision:

22.1 Date Decision published:

23.0 Executive Members present:

23.1

24.0 Call-in:

24.1

25.0 Notes:

25.1

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